

OUR ANNUAL CONFERENCE  
THROUGH THE LENS OF  
*Lisbon, Portugal*

*EHMA 2021*

15-17 SEPTEMBER 2021

*Call for Abstracts*

SUBMISSION GUIDELINES

## TABLE OF CONTENT

GENERAL SUBMISSION GUIDELINES .....	2
CONFERENCE THEME AND SUB-THEMES .....	4
KAROLINSKA MMC & EHMA RESEARCH AWARD SUBMISSION GUIDELINES .....	6
EHMA AWARDS.....	7

## GENERAL SUBMISSION GUIDELINES

Please do read the following guidelines thoroughly.

For any additional questions, please contact EHMA Events Officer, Chiara Gonzi at [chiara.gonzi@ehma.org](mailto:chiara.gonzi@ehma.org)

<b>Deadline</b>	Abstracts must be submitted by <b>Monday, 17 May 2021 at 9.00 AM CEST</b> . Authors can edit their abstracts until the submission deadline. No further changes will be accepted after that date.
<b>Submission</b>	All submissions must be made online on the <a href="#">abstract submission platform</a> . Abstracts submitted in any other way will not be accepted. For any issues with the online platform, please email <a href="mailto:chiara.gonzi@ehma.org">chiara.gonzi@ehma.org</a>
<b>Language</b>	All documents must be submitted and presented <b>in English</b> . It is the authors' responsibility to submit a correct abstract (grammatically and scientifically).
<b>Type of presentation</b>	Abstracts may be submitted for either: <ul style="list-style-type: none"><li>• Oral presentation</li><li>• Poster</li><li>• <b>Karolinska MMC/EHMA Research Award (PhD Award)*</b>.</li></ul> At the moment of submission authors may indicate their preference for one or the other type of presentation. However, please note that the final decision on the acceptance of your abstract, as well as the type of presentation lies with the Abstract Review Committee.  <b>* For submission under the Karolinska MMC/EHMA Research Award (PhD Award) please read <a href="#">the specific guidelines at page 6</a>.</b>
<b>Theme and sub-themes</b>	EHMA invites authors to submit abstracts on the overall Conference theme and within one or more sub-themes. EHMA 2021 theme is <b>Health Management: managing the present and shaping the future</b> EHMA 2021 sub-themes are: <ul style="list-style-type: none"><li>• Governance and leadership</li><li>• Person-centeredness and care integration</li><li>• Managing the digital transformation</li><li>• Improving healthcare access and outcomes</li><li>• Environmental sustainability of health services</li><li>• Health workforce</li></ul> Additional information on the <a href="#">sub-themes are provided at page 4</a> .
<b>Abstract specifics</b>	Abstracts can be submitted either as: <ul style="list-style-type: none"><li>• a short paper (<b>max 450 words</b>)</li><li>• an abstract (<b>max 550 words</b>), divided in:<ul style="list-style-type: none"><li>○ Context: max 100 words</li><li>○ Methods: max 150 words</li><li>○ Results: max 150 words</li><li>○ Discussion: max 150 words</li></ul></li></ul>

<p><b>Authors</b></p>	<p>Only the main author or a co-author may present the abstract.</p> <p>The presenting author must be clearly marked on the submission form. Please do provide up-to-date contact details, as those will be used for any communications related to the Conference and your presentation.</p> <p>Any changes in the presenter or their contact details <b>must be communicated as soon as possible</b> to EHMA by email to <a href="mailto:chiara.gonzi@ehma.org">chiara.gonzi@ehma.org</a></p>
<p><b>Grading</b></p>	<p>All abstracts will be graded following the criteria below:</p> <ul style="list-style-type: none"> <li>• <b>State of Completion:</b> The abstract must show substantial results indicating that the work has been or is nearly completed.</li> <li>• <b>Novelty:</b> The abstract must show innovative information, cutting-edge results, or present a new topic or application in the field of interest; it should be attractive and provocative for a discussion with the audience.</li> <li>• <b>Advancement of field:</b> The abstract should present a significant contribution to the field, and the authors must specify how the paper will contribute to the development of global knowledge.</li> <li>• <b>Quality:</b> The quality of an abstract will be considered indicative of the quality of the final presentation by the reviewers. Authors should prepare their abstracts with care, assuring that the reader will understand the background of the issue(s) and the objectives of the presentation.</li> <li>• <b>Relevance:</b> Abstracts must be concise and coherent, and the focus of the abstract and its relevance to an international audience should be stated clearly.</li> </ul>
<p><b>Abstract review process</b></p>	<p>Abstracts are reviewed by an independent committee. The EHMA Board and Secretariat have no saying in the selection of abstracts.</p>
<p><b>Notification of results</b></p>	<p>All abstract submitters will be notified of the outcome via email by <b>Friday, 18 June 2021</b>. The email will contain information on:</p> <ul style="list-style-type: none"> <li>• Acceptance or rejection of the abstract</li> <li>• Type of presentation (oral or poster)</li> <li>• Details on your presentation (poster size; length of presentation; PPT template; etc.)</li> </ul> <p>For accepted oral presentations, the exact date and time of the assigned session will be communicated by <b>Friday, 2 July 2021</b>.</p>
<p><b>Registration to the Conference</b></p>	<p><b>Authors whose abstracts have been accepted (both oral or posters) must confirm their participation by registering to the Conference by 6 August 2021.</b></p> <p>EHMA does not guarantee to presenters who register after said date that their abstracts will be included in the Conference publications, including the Abstract book and conference Programme.</p> <p>All presenters must register via the online Registration System on the <a href="http://www.ehmaconference.org">www.ehmaconference.org</a>. Please do read carefully the Terms of Service and cancellation policy applying to EHMA 2021.</p>

## CONFERENCE THEME AND SUB-THEMES

EHMA 2021 overarching theme is **Health Management: managing the present and shaping the future**

This year's sub-themes include:

<b>Governance and leadership</b>	<p>Governance and leadership of health systems involves researching and setting up strategic objectives, making policies, and developing laws and regulations, while securing and deploying the necessary resources, skills and competencies to accomplish strategic goals. In the past year, the role of health governance and leadership has been in the spotlight as the effect of health leaders' decisions have been observed and scrutinised.</p> <p>This year, a particular interest is in discussing what governance for a healthy population look like (vision, values) and how different governance models and leadership styles can address, not only health outcomes, but also challenges relating to:</p> <ul style="list-style-type: none"><li>• Operations management, logistics and procurement</li><li>• Bureaucracy and administrative burdens in health systems</li><li>• Transdisciplinary and multisectoral approaches, innovative approaches, evaluation, and improvement</li><li>• Value based healthcare</li><li>• Managing hospital and acute services</li><li>• Quality and safety (e.g. administrative simplification as a performance indicator)</li><li>• Response to COVID-19, and developing agile healthcare organisations for managing emergencies</li></ul>
<b>Person-centeredness and care integration</b>	<p>The transition towards person-centred care requires health care systems to be integrated, and to be co-created with patients and their families. Health managers must consider the personal needs, preferences, behaviours, and attitudes of individuals while guaranteeing high-quality care for all. In the current context how can health leadership support this shift in their organisation and health system? What tools, services, and innovations can participate in facilitating this change? What do patients want and how can that be effectively measured and used?</p> <p>Some of the topics of interest within this topic are:</p> <ul style="list-style-type: none"><li>• Personalised medicine</li><li>• Improving quality of care and mental wellbeing</li><li>• Improving patient experience</li><li>• Coordination of services within and across sectors</li><li>• Integrated care</li><li>• Accountability strengthening</li><li>• How to balance evidence-based healthcare management and patient preferences</li></ul>
<b>Managing the digital transformation</b>	<p>In the past year there has been a substantial increase in demand for digital health services and technologies, and they have been deployed in unprecedented ways to manage the pandemic and support the provision of other essential care services. However there remain concerns, questions, and challenges around technological change and implementation of digital health at local, national, and European levels.</p> <p>What are the international lessons learned, commonalities and differences amongst countries of the world? How can those learnings and experiences be transferred across borders? How does organisational governance and leadership affect the assessment, implementation, and management of digital technologies (e.g. design-thinking approach, lean agile management, etc.)? What is the return on investment in health technology?</p> <p>These are some of the questions that will be discussed, along with:</p> <ul style="list-style-type: none"><li>• How artificial intelligence and aggregated data are shaping the future of health management</li></ul>

	<ul style="list-style-type: none"> <li>• GDPR and management of personal data.</li> <li>• Digital markets and communication</li> <li>• Electronic health records and data sharing</li> <li>• Continuity of Care Records</li> <li>• Cross-border interoperability of Electronic Health Records (EHR)</li> </ul>
<p><b>Improving healthcare access and outcomes</b></p>	<p>For health systems to respond to ongoing and emerging health challenges, they must better address existing disparities in access to health services, and ensure that they are not exacerbating or creating discrimination that leaves certain population groups behind. How are health leaders taking those groups into consideration? How can health systems meet their needs? Vulnerable and high-risk groups may include but not be limited to people with chronic illnesses and long-term needs, migrants, the aging population, people with a low socio-economic status, etc.</p> <p>This topic will address the disparities in health care access and outcomes, and discuss some possible avenues to address them, such as:</p> <ul style="list-style-type: none"> <li>• Benefits of the realisation of larger merger of health and social care and long-term contracts</li> <li>• Development of national chronic disease plans and programmes</li> <li>• Overcoming resistance to clinical and managerial change</li> <li>• Designing new roles in chronic management models, such as for primary care</li> <li>• Payment models</li> </ul>
<p><b>Environmental sustainability of health services</b></p>	<p>Health systems are major consumers of energy and resources at the facility level and in the procurement processes for goods and services. The European Commission, Member States, and individual health system stakeholders are implementing measures and policies to address the environment sustainability of health systems, but there remain gaps in the evidence to support the implementation of environmentally friendly measures, among other things.</p> <p>Within this topic, we will discuss different policies and areas of interests, such as:</p> <ul style="list-style-type: none"> <li>• The EU Green Agenda</li> <li>• Sustainable procurement and Circular economy</li> <li>• Green healthcare</li> <li>• Organisational and architectural levers</li> <li>• Building the technological hospital of the future</li> </ul>
<p><b>Health workforce</b></p>	<p>Health system capacities are being stretched in unprecedented ways. Europe is experiencing shortages of healthcare workers, the needs of patients are rising; the need for changes in health systems are becoming more pressing; and the demand for more health professionals and specialised health professionals is increasing. Those factors are creating more pressures on the existing health workforce and placing their needs and those of the future health workforce higher on the policy agenda. Some of the questions that are being raised are: does the health workforce have the appropriate tools to face the challenges of their health system? What do they need to continue to support the health system? And how do we ensure new health management graduates have the right skills for the future?</p> <p>Within this topic, we will cover some of the following points:</p> <ul style="list-style-type: none"> <li>• Increasing skills and competencies</li> <li>• Shortage of professionals</li> <li>• Mobility</li> <li>• Middle management skill mix</li> <li>• How to update hard and soft skills for healthcare managers</li> <li>• Essential competencies in graduate students.</li> <li>• What will be the skills of the leader of the future?</li> <li>• Accreditation</li> </ul>

## KAROLINSKA MMC & EHMA RESEARCH AWARD SUBMISSION GUIDELINES

The Karolinska Medical Management Centre (MMC) & EHMA Research Award is an annual award for the best contribution associated with a doctoral thesis related to health management. Candidates should be researchers in the final phase of their PhD studies or who have recently completed a PhD.

The best papers submitted under this category will have the opportunity to compete for a € 1.000 prize during a dedicated session at EHMA 2021. The winner will be announced during the Closing Plenary, where the winner is also asked to present their abstract.

<b>Theme and sub-themes</b>	Abstracts do not have to be linked to the Conference theme but <b>must be associated with a doctoral thesis in the field of health management.</b>
<b>Abstract specifics</b>	Abstracts can be submitted either as: <ul style="list-style-type: none"><li>• a short paper (<b>max 450 words</b>)</li><li>• an abstract (<b>max 550 words</b>), divided in:<ul style="list-style-type: none"><li>○ Context: max 100 words</li><li>○ Methods: max 150 words</li><li>○ Results: max 150 words</li><li>○ Discussion: max 150 words</li></ul></li></ul>
<b>Authors</b>	<b>Only PhD students can present their abstracts</b> , not their supervisors.  Please do provide up-to-date contact details, as those will be used for any communications related to the Conference and your presentation. Any changes in your contact details <b>must be communicated as soon as possible</b> to EHMA by email to <a href="mailto:chiara.gonzi@ehma.org">chiara.gonzi@ehma.org</a>
<b>Abstract review process</b>	Abstracts are reviewed by an independent committee. The EHMA Board and Secretariat have no saying in the selection of abstracts.
<b>Notification of results</b>	All abstract submitters will be notified on the outcome via email by <b>Friday, 18 June 2021</b> . The email will contain information on: <ul style="list-style-type: none"><li>• Acceptance or rejection of the abstract</li><li>• Type of presentation (oral or poster)</li><li>• Details on your presentation (poster size; length of presentation; PPT template; etc.)</li></ul> For accepted oral presentations, the exact date and time of the assigned session will be communicated by <b>Friday, 2 July 2021</b> .
<b>Registration to the Conference</b>	<b>Authors whose abstracts have been accepted (both oral or posters) must confirm their participation by registering to the Conference by 6 August 2021.</b>  EHMA does not guarantee the possibility to compete for the Award if the registration is not complete by the deadline.  All presenters must register via the online Registration System on the <a href="http://www.ehmaconference.org">www.ehmaconference.org</a> . Please do read carefully the Terms of Service and cancellation policy applying to EHMA 2021.

## **EHMA AWARDS**

All abstracts accepted and presented at the EHMA Conference are eligible for the following Awards:

- Best European Paper
- Best non-European Paper
- Best Poster

The abstracts will be evaluated by an independent jury panel which will assess the scientific basis of the research, as well as its presentation. The Awards will be assigned to the abstracts which have the clearest and most innovative presentation, as well as a strong science background. The authors will receive the awards during the Closing Plenary.